

20TH EITI BOARD MEETING, LIMA, 27 – 28 JUNE 2012

EITI International Secretariat Oslo, 8 June 2012

Board Paper 20-8

2011 Accounts

For information

Summary

The Finance Committee presents the Board with the EITI Accounts for 2011. The Committee notes that the financial affairs at the Secretariat remain healthy.

Table of Contents

| 1 - Summary of Accounts | 2 |
|-------------------------|---|
| 2 - Expenditure 2011 | 3 |
| 3 - Revenue 2008 -2011 | 4 |

1 – Summary of Accounts

This paper presents the Board with a set of audited accounts for the period 1 January to 31 December 2011. The Finance Committee notes that the year was close to balanced and that the financial affairs at the Secretariat remain healthy.

The Secretariat carried over \$1.1m from 2010. This included a reserve fund of \$0.5m to cater for fluctuations in the exchange rate and uncertainties in some major funding streams. This reserve had been agreed to be set aside by the Board in 2010¹. At the end 2011, the Secretariat carried over \$1.2m to 2012. This amount includes the amounts that have been carried over at the end of each financial year 2007 -2012.

The Secretariat in 2011 had a budget of \$3.8m, but spent \$4.7m (a 22% overspend) against an income of \$4.8m. \$0.7m of the over-expenditure was on two items – the 2011 Global Conference and Board meeting expenses. These were partly offset by \$0.3m special parallel funding not included in the 2011 budget forecast.

While the income and expenditure figure for 2011 were both significantly higher than the amounts budgeted for – mainly due to the high costs of the Global Conference and board meetings held in 2012 - the Secretariat also managed to seek parallel funding to accommodate the over expenditure. This contributed to ensure the stable financial status of the Secretariat.

| Income & Expenditure | 2011 Budget | |
|-------------------------|-------------|-----------|
| Carry over from 2010 | 1 100 000 | |
| of which annual reserve | 509 434 | |
| 2011 Income | 4 821 051 | 3 820 000 |
| 2011 Expenditure | 4 672 220 | 3 820 000 |
| Carry over to 2012 | 1248831 | |

Table 1: 2011 Income and Expenditure

¹ The annual reserve does not equal exactly \$500,000 because it was established in Norwegian Kroner (NOK2.7m). This has subsequently appreciated to \$509,434.

2 - Expenditure 2011

The EITI Secretariat spent \$4.7m in 2011. This exceeded the forecast revenue of \$3.8m by 22%. See table 2 for a breakdown of expenditure.

| Expenditure 2008- 2011 | | | | | | |
|------------------------|-------------|-------------|-------------|-------------|-------------|-----------------|
| Description | Actual 2008 | Actual 2009 | Actual 2010 | Actual 2011 | Budget 2011 | over/underspend |
| Description | USD\$ | USD\$ | USD\$ | USD\$ | USD\$ | % of budget |
| Implementation | 211 899 | 167 449 | 206 902 | 162 377 | 200 000 | -19% |
| Outreach | 125 366 | 103 033 | 104 683 | 151 054 | 150 000 | 1% |
| Board Meetings | 167 661 | 152 695 | 457 825 | 427 553 | 200 000 | 114 % |
| Conference | 35 126 | 401 830 | 219 192 | 958 042 | 500 000 | 92 % |
| Communications | 104 339 | 77 374 | 95 254 | 225746 | 100 000 | 126 % |
| Chairman's Support | 300 360 | 147 094 | 153 766 | 85 827 | 170 000 | -50 % |
| Project Consultants | 162 391 | 131 698 | 106 845 | 305 015 | 150 000 | 103 % |
| Salary | 1 276 726 | 1 266 474 | 1 403 359 | 1 922 008 | 2 000 000 | -4% |
| Other Staff Costs | 249 221 | 49 709 | 92 673 | 71 966 | 100 000 | -28 % |
| Office Expenses | 275 391 | 166 576 | 179275 | 362 633 | 200 000 | 81 % |
| Contingency | 2 955 | 0 | 0 | 0 | 50 000 | -100 % |
| Total Expenditure | 2 911 435 | 2 663 932 | 3 019 774 | 4 672 220 | 3 820 000 | 22 % |

Table 2: Expenditure 2008–2011²,³

Of particular interest :

- 1. The dollar exchange rate used at the time of the 2011 budget was approved was higher (1USD\$=6.3NOK) than the average dollar rate in 2011 (1USD=5.3NOK).
- The Secretariat overspent by 114% the annual budget for Board meetings. Locations for board meeting in 2011 proved to be expensive and the distances involved including the side meetings and field trips in Jakarta resulted in higher costs. Special parallel funding of €72,000 (\$97 000) was received from the Netherlands and Shell towards the costs of 18th Board meeting held in Amsterdam.
- 3. Total expenditure for the EITI Global Conference in 2011 was twice the amount budgeted for. It was never envisaged that \$500,000 would be sufficient for the whole conference. In Doha the host country had paid for most of the costs. This time the host country did not contribute but other partners contributed to fund the shortfall as

³ Average Rate for 2011: 1USD=5,3 NOK

(http://www.xe.com/ict/?basecur=USD&historical=true&month=6&day=7&year=2011&sort_by=name &image.x=50&image.y=10)

² The annual reserve of \$0.5m is a reserve and therefore not included as an expense.

special parallel funding (see section 3).

- 4. The over-spend of 103% on "Project Consultants" was largely due to the inclusion of the EITI Evaluation under this expenditure line. This was offset by special parallel funding for the evaluation received from DFID (US\$117,000).
- 5. Office expenses were high in 2011 mainly due to set-up purchases (laptops, printers, etc.) for the Chair's office in London. Costs for inventory were allocated to the main Secretariat as these were considered assets of the Secretariat, unlike in the Berlin office. This also explains the under-spend on the Chairman support costs.

3 - Revenue 2008 -2011

The EITI received \$4.8m in 2011, including \$0.3m received in special parallel funding that was not foreseen in the budget forecast. This exceeded the forecast income of \$3.8m by 26%. As agreed by the Board, the International Secretariat sent out its funding requests in line with the financing formula agreed at the Berlin Board meeting in April 2007. Table 3 breaks down the contributions by type of stakeholder.

| Source | 2008 | 2009 | 2010 | 2011 | 2011 | % of 2011 |
|--|-----------------|----------------|-----------|----------------------|-----------|--------------------|
| | Actuals Budget | | | | Budget | budget received |
| Co | re contribution | , Government o | f Norway | | | |
| Government of Norway | 500 000 | 560 000 | 602 654 | 669 442 | 600 000 | 112 % |
| Supporting countries, International Development Agencies (IDAs) and NGOs (approximately 50% of remaining | | | | | | |
| Civil society | 130 109 | uirement) | 0 | 04 | 75 000 | 0 % |
| Supporting countries & IDAs | 939 018 | 2 034 945 | 1 328 431 | 2 317 486 ⁵ | 1 535 000 | 151 % |
| Private sector (approximately 50% of remaining requirement) | | | | | | |
| Investors | 10 942 | 9 763 | 4 180 | 14 355 ⁶ | 50 000 | 28 % |
| Oil and Gas (2/3 after investors) | 755 562 | 882 879 | 748 615 | 1 003 330 | 1 040 000 | 96 % |
| Mining and Minerals (1/3 after investors) | 274 436 | 441 440 | 129 960 | 816 439 ⁷ | 520 000 | 157 % |
| TOTAL REVENUES (excluding | 2 610 067 | 3 929 027 | 2 813 840 | 4 821 052 | 3 820 000 | 126 % |

Table 3: Revenue 2008 – 2011 broken down by constituency

⁴ No funding was received from Civil Society organisations in 2011.

⁵ Funding includes amounts received from the Governments of Denmark and Sweden and from the World Bank towards the expenses of the Global Conference.

⁶ Funding from Investors was below the budgeted figure. The Secretariat has been working closely with the investors to work out how best the budgeted amounts can be achieved.

⁷ Includes 2010 funding from ICMM that was received in 2011.

reserve)

In total, 43 organisations contributed to the EITI International Management in 2011 compared to 35 in 2010 (see table 4). The first column shows the exact amount disbursed and the currency it was received in. The second column shows that exact amount received. The third column shows the amount received based on the average exchange rate for 2011 (I\$=5.3NOK) for accounting purposes.

| TOTAL REVENUE - 2011 (\$) | | | | | | |
|---|-----------------------|---------------------|-----------|--|--|--|
| Received from Actual Amount (NOK) Amount (\$) | | | | | | |
| Governments, Civi | I Society & Internat | ional Dev. Agencies | 5 | | | |
| AusAid | €220 830 | 1 719 061,55 | 324 351 | | | |
| Canada - Natural Resources | CAD\$90 000 | 512 971,79 | 96 787 | | | |
| Denmark | DKK 1 500 000 | 1 558 100,00 | 293 981 | | | |
| Denmark (Conference) | DKK 250 000 | 263 525,00 | 49 722 | | | |
| European Investment Bank | €50 000 | 389 480,00 | 73 487 | | | |
| Germany - BMZ | €190 000 | 1 474 380,00 | 278 185 | | | |
| Norway | NOK 3 248 040 | 3 248 040,00 | 612 838 | | | |
| Norway (Conference) | NOK 300 000 | 300 000,00 | 56 604 | | | |
| Sweden | SEK2 500 000 | 2 125 799,15 | 401 094 | | | |
| The Netherlands | \$250 000 | 1 325 460,00 | 250 087 | | | |
| The Netherlands (Board meeting) | \$30 000 | 159 000,00 | 30 000 | | | |
| KFW Bankengruppe | \$10 000 | 57 330,51 | 10 817 | | | |
| UK - DFID | £244 100 | 2 256 549,50 | 425 764 | | | |
| World Bank | \$80 000 | 441 020,00 | 83 211 | | | |
| Total revenue from Govt's, CSO a | nd Int. Dev. | | | | | |
| Agencies | | 15 830 717,50 | 2 986 928 | | | |
| | Institutional Investo | rs | | | | |
| Allianz Global | \$2 000 | 11 718,00 | 2 211 | | | |
| British Columbia | \$1 500 | 8 225,40 | 1 552 | | | |
| Canada Pension Plan | \$1 500 | 8 459,70 | 1 596 | | | |
| F C Management | £2 500 | 14 308,75 | 2 700 | | | |
| PS EFT Payments (2009) | \$1 500 | 8 425,95 | 1 590 | | | |
| PS EFT Payments (2010) | \$1 500 | 8 424,55 | 1 590 | | | |
| SNS Reaal NV | \$1 500 | 7 922,91 | 1 495 | | | |
| Standard Life Employee Services | \$1 500 | 8 594,55 | 1 622 | | | |
| Total revenue from Institutional | Investors in 2011 | 76 079,81 | 14 355 | | | |
| | Companies | | | | | |
| Oil & Gas | - | | | | | |
| BG International | \$50 000 | 291 875,00 | 55 071 | | | |
| BP International | \$50 000 | 279 514,07 | 52 739 | | | |
| Chevron | \$50 000 | 289 063,23 | 54 540 | | | |
| ENI Spa | \$50 000 | 273 972,75 | 51 693 | | | |
| Eramet | \$20 000 | 109 200,00 | 20 604 | | | |
| Exxon Mobil Corporation | \$50 000 | 279 116,21 | 52 663 | | | |
| Glencore International | \$50 000 | 270 850,00 | 51 104 | | | |
| Hess Corporation | \$50 000 | 287 363,74 | 54 220 | | | |
| Marathon Oil | \$50 000 | 291 041,76 | 54 914 | | | |
| Mærsk Oil & Gas | \$50 000 | 274 850,00 | 51 858 | | | |
| Noble Energy Incorporated | \$50 000 | 277 419,49 | 52 343 | | | |
| Norsk Hydro | \$10 000 | 54 910,00 | 10 360 | | | |
| Petrobras (2010) | \$50 000 | 290 626,84 | 54 835 | | | |
| Petrobras (2011) | \$50 000 | 276 794,61 | 52 225 | | | |
| | | 271 | | | | |
| Repsol | \$50 000 | 097,87 | 51 151 | | | |
| Shell (Board meeting) | € 48 000 | 373 774,14 | 70 523 | | | |
| Statoil ASA | \$100 000 | 558 700,00 | 105 415 | | | |

Table 4: Total Revenue – 2011

| Talisman Energy | \$50 000 | 285 850,00 | 53 934 |
|----------------------------------|-----------------|---------------|-----------|
| Woodside Offshore | \$50 000 | 281 628,37 | 53 137 |
| Total revenue from Oil & Gas con | mpanies in 2011 | 5 317 648,08 | 1 003 330 |
| Mineral & Mining | | | |
| Arcelor Mittal Ltd | \$25 000 | 136 572,58 | 25 768 |
| Arcelor Mittal Ltd | £5 500 | 47 340,51 | 8 932 |
| Arcelor Mittal Mining UK | CAD\$15 510 | 87 080,89 | 16 430 |
| Centerra Gold | \$10 000 | 58 155,00 | 10 973 |
| De Beers | \$50 000 | 272 155,00 | 51 350 |
| Dundee Precious Metal | \$10 000 | 55 164,68 | 10 408 |
| ICMM (2010) | £190 000 | 1 747 900,00 | 329 792 |
| ICMM (2011) | £190 000 | 1 630 100,00 | 307 566 |
| Kinross Gold Corporation | \$50 000 | 271 741,22 | 51 272 |
| Tata Steel | \$4 000 | 20 914,48 | 3 946 |
| Total revenue from Mineral & Mi | | | |
| in 2011 | | 4 327 124,36 | 816 439 |
| Total Revenue 2011 | | 25 551 569,75 | 4 821 051 |

Of particular interest:

- 1. The Secretariat received funding (€220,000) from the Government of Australia for the first time in 2011. Funding from the Government of Australia was received in Euros and equals the AUD\$ 300,000 pledged.
- 2. Companies joining the EITI in 2011 included Centerra Gold, Dundee Precious Metal, Eramet, Galp Energia, Glencore, Mærsk Oil, Kinross Gold Corporation, and Tata Steel Cote d'Ivoire.
- 3. Some organisations did not submit 2011 funding before the close of the year. Much of the outstanding funds for 2011 have been received in the first half of 2012. The missed 2011 payments were more than offset by those organisations that provided 2010 funding in 2011.
- 4. Much of the outstanding funds for 2011, for example from Total, have been received in the first half of 2012

Revenue received in 2011 included special parallel funding contributions from DFID (UK), Denmark, Shell and the World Bank (see table 5).

Table 5: Parallel funding – 2011

| Special Parallel Funding 2011 | Actual Currency | USD\$ |
|-------------------------------------|-----------------|---------|
| DFID (Evaluation) | £69 100 | 117 643 |
| MFA Denmark (Conference) | DKK 250 000 | 48 801 |
| MFA The Netherlands (Board meeting) | \$30 000 | 30 000 |
| Shell (Board meeting) | €48000 | 70 523 |
| World Bank (Board meeting) | \$80 000 | 81 670 |
| Total | | 348 637 |

Board members

Andrew Bone David Diamond Dorjdari Namkhaijanstan Harald Tollan

Committee advisors

Wouter Biesterbos Tony Hodge Anwar Ravat

Secretariat

Jonas Moberg Eddie Rich Leah Krogsund